

ADVENTIST HEALTH
CASTLE

2024

IMPLEMENTATION STRATEGY
Year Two Annual Update, FY 2024
Period: 1/1/24 – 12/31/24

Adventist Health
Castle

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Purpose & Summary

Adventist Health Castle is pleased to share its Implementation Strategy Year One Update, FY 2023. also known as the Community Health Plan Update, FY 2023. This follows the development of its Community Health Implementation Strategy (CHIS) and the 2021 Community Health Needs Assessment (CHNA) in accordance with requirements in the Affordable Care Act and IRS 990 Schedule H requirements. The 2021 CHNA was a coordinated collaboration across 19 not-for-profit hospitals across Hawai'i led by the Healthcare Association of Hawai'i and the report was adopted and published by Adventist Health in 2022.

After a thorough review of the health status in our community through the community health needs assessment (CHNA), we identified areas that we could address using our resources, expertise and community partners. Through these actions and relationships, we aim to empower our community and fulfill our mission of "Living God's love by inspiring health, wholeness and hope."

The results of the CHNA guided the creation of the Community Health Implementation Strategy and aided us in how we could best provide for our community and the vulnerable among us. The Implementation Strategy summarized the plans for Adventist Health Castle to develop and collaborate on community benefit programs that address prioritized health needs identified in its 2022 CHNA. Adventist Health Castle has adopted the following four priorities — financial security, mental health, housing, trust and equitable access. There are significant health needs that were previously identified in the prior CHNA, which are still relevant today (i.e., the importance of strong families, emergency preparedness, environment, kūpuna care, healthy starts, community cohesiveness and food security).

The CHIS consists of a long-term community health improvement plan that strategically implements solutions and programs to address the health needs identified in the CHNA. Together, with the Adventist Health Well- Being team, local public health officials, community-based organizations, medical providers, students, parents, and members of selected underserved, low-income and minority populations, Adventist Health Castle intentionally developed a strategic plan to address the needs of the community. The results of the Implementation strategy are reported on a yearly basis through the Annual Community Health Plan Update. This is year two of a three-year strategy to improve the health of our community.

In this Implementation Strategy, Year Two Update, FY 2024, you will find strategies, tactics, and partnerships that address the following health needs that were identified in the latest Adventist Health Castle CHNA:

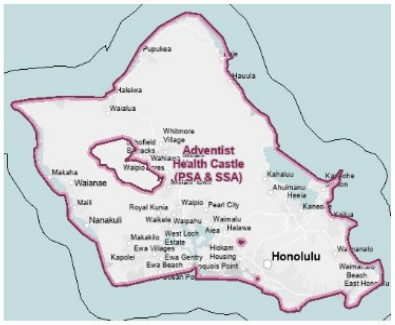
- **Access to Care (trust and equitable access)**
- **Financial Stability**
- **Housing**
- **Mental Health**

Adventist Health Castle (PSA & SSA) Needs Assessment

Who Adventist Health Castle (PSA & SSA) Cares For

Demographic Profile

The Adventist Health Castle market is located in the state of Hawaii. The market has a total population of 1,015,068 (based on the 2020 Decennial Census). The largest city in the service area is Urban Honolulu CDP, with a population of 337,256. The service area is comprised of the following ZIP codes: 96706, 96818, 96825, 96857, 96734, 96814, 96860, 96717, 96821, 96816, 96730, 96762, 96815, 96731, 96817, 96786, 96826, 96792, 96813, 96782, 96797, 96819, 96791, 96795, 96712, 96744, 96707, 96701, 96853, 96863, 96789, 96822.



Total Population

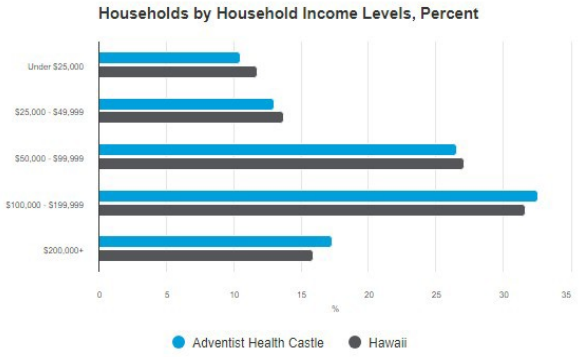
1,015,068

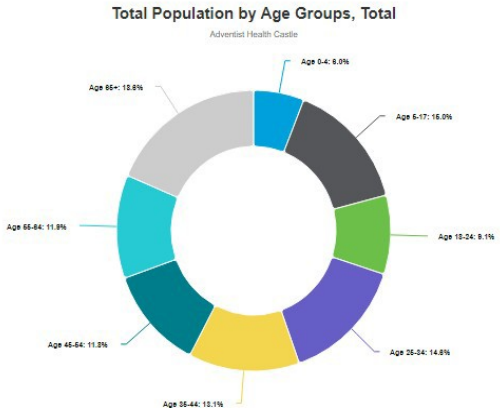
58.87%

of the population owns their home

41.13%

of the population rents their home





About Us

Adventist Health Castle

Adventist Health Castle was founded 62 years ago through a grassroots collaboration by local Windward O'ahu residents, concerned physicians, benefactors, and the Seventh-day Adventist Church. It became the first hospital located on the Windward side of O'ahu, which is separated from Honolulu by the Ko'olau Range. It was from these humble beginnings that Castle Memorial Hospital was born to care for its community. Fast forward to today, the hospital is now named Adventist Health Castle and is known for its commitment to the community through patient care that is delivered with compassion deeply rooted in spiritual heritage, while engaging in a constant quest for clinical quality and performance excellence.

A full-service medical center offering a wide range of inpatient, outpatient and home-based services, Adventist Health Castle is a 160- bed facility with more than 1,000 employees and staffed by more than 300 physicians. Located in Kailua, Adventist Health Castle serves all of O'ahu and is the primary healthcare facility for the Windward side of the island. Adventist Health Castle is owned and operated by Adventist Health, a Seventh-day Adventist healthcare system.



Adventist Health

Adventist Health is a faith-inspired, nonprofit integrated health system serving more than 80 communities on the West Coast and Hawai'i. Founded on Adventist heritage and values, Adventist Health provides care in hospitals, clinics, home care agencies, hospice agencies and joint-venture retirement centers in both rural and urban communities. Our compassionate and talented team of 34,000 includes associates, medical staff physicians, allied health professionals and volunteers driven in pursuit of one mission: living God's love by inspiring health, wholeness and hope. Together, we are transforming the American healthcare experience with an innovative, yet timeless, whole person focus on physical, mental, spiritual and social healing to support community well-being.

Adventist Health's Approach to CHNA & CHIS

In collaboration with the Healthcare Association oh Hawaii, Adventist Health Castle had the opportunity to engage with over 200 people across the island who care deeply about Hawai'i. Social workers, teachers, farmers, doctors, policy advocates, mothers and fathers, sons and daughters, survivors, students, and healthcare providers all shared their thoughts regarding the communities they reside in, the clients they serve, and the people they love.

The following pages highlight the key findings Adventist Health Castle identified as their top priority health needs, or s we refer to them in this report, their "High Priority Needs." The High Priority Needs are addressed in the community health implementation strategy and are reported on a yearly basis through the Annual Community Health Plan Update. This is year two of a three-year strategy to improve the health of our community. We invite you to learn about the actions, activities and programs that have been implemented in 2024.

Action Plan for Addressing High Priority Needs

The following pages reflect the goals, strategies, actions and resources that Adventist Health Castle provided in 2024 to address each selected High Priority Need.

Adventist Health Castle ADDRESSING HIGH PRIORITY: ACCESS TO CARE - COMMUNITY STRATEGY

Goal	Collaborate with outpatient healthcare providers to increase access to healthcare for our community with any type of insurance.

Strategy 1:	Identify primary care physicians and specialists, which includes behavioral health providers that accept all insurances

Action:
Program/Activity/Tactic/Policy

- Implement intake process for gathering information on primary care providers and specialists regarding:
  - *Accepting new patients*
  - *Insurance policies*
  - *Office hours and after-hours protocol*
- Establish database for the public to access information.
- Distribute public-facing material about which providers are accepting new patients and the insurance policies they accept.

REPORTING: 2024 Community Health Implementation Strategy (CHIS) Year Two

YEAR 2 CHIS ACTIVITIES	***Quantitative Data*** *Activity count during last quarter*	**Qualitative Narrative-** 1-2 sentences or bullet points summarizing the major events or actions related to each activity and Record AH Assoc. Names/Time

FY 2024 Yearly SUMMARY:

Castle Health Group website established and available to the public. Provider Directory implemented and can be found here: https://www.castlehealthgrouphawaii.com/directory Website includes resources including providers accepting new patients and office communication methods available here.

- Primary Care Physicians accepting new patients document has also been created and distributed at community events.
- **2024: Total New Patients: 13,157**
  - Primary Care: 5,477
  - Specialty: 7,680
- **2023: Total New Patients: 12,623**
  - Primary Care: 3,041
  - Specialty: 9,582
- **2022: Total New Patients: 10,918**
  - Primary Care: 3,829
  - Specialty: 7,089

STRATEGY THAT CHANGED DURING THE YEAR:

- Website continues to be maintained and reflects any changes in the provider's availability to accept new patients.

Adventist Health Castle In the NEWS:

- Castle Health Group participates in I Love Kailua, high school career fairs, Blanche Pope community events to offer PCP's accepting new patients to improve access for the community members we meet at these events.

Adventist Health Castle ADDRESSING HIGH PRIORITY: FINANCIAL STABILITY

Goal	- Meeting the strategic workforce needs in a dynamic labor market and environment to deliver high quality care. - Becoming an integral part of the community as an employer, providing entry points into the workforce, and fostering career and growth opportunities to Hawai'i residents.

Strategy:	Build an external talent pipeline.

Action:
Program/Activity/Tactic/Policy

Build strategic partnerships including, but not limited to:

- Healthcare Association of Hawai'i
- Hawai'i Chamber of Commerce: Building integrated programs
- Windward Community College: Acute Care Nursing Assistant program
- Leeward Community College: Patient Access Representative program
- COPE Health Scholars: Medical Assistant and Training and Career Pathway program

REPORTING: 2024 Community Health Implementation Strategy (CHIS) Year Two

YEAR 2 CHIS ACTIVITIES	***Quantitative Data*** *Activity count during last quarter*	**Qualitative Narrative-** 1-2 sentences or bullet points summarizing the major events or actions related to each activity and Record AH Assoc. Names/Time

FY 2024 Yearly SUMMARY:

In 2024 Adventist Health Castle performed the following activities and programs addressing financial stability.

- Further optimized and improved existing training programs such as Acute Care Nursing Assistants, Medical Assistants, Mental Health Technicians and Surgical Technicians.
- Continued work on Healthcare Association of Hawai`i and Sector Partnership-Chamber of Commerce Steering Committee and joined the Windward Workforce Development initiative.
    - Main initiatives: increase healthcare career awareness through teacher externships, connecting employers with educational institutions to ensure alignment of provided skills and needs of the employers.
- 2024 Adventist Health Castle Training Cohorts
    - Acute Care Nursing Assistants: 3 Cohorts, 13 Graduates
    - Medical Assistants: 1 Cohort, 3 Graduates
    - Mental Health Techs: 1 Cohort, 3 Graduates
    - Surgical Techs: 1 Cohort, 3 Graduates
    - 22 Total Graduates

STRATEGY THAT CHANGED DURING THE YEAR:

We discontinued the Patient Access Representative program with Leeward Community College. We also shifted the COPE Medical Assistant program to an internal program. With the success of the Nursing Assistant program (turnover was reduced from over 35% to below 10%), the last cohort in 2024 could be cancelled since our positions stayed filled.

Strategy 2:	Develop Career Awareness with underserved and vulnerable populations in order to address the community wide gap in employment.
Population served:	Underrepresented - Hawai'i residents
Internal partners:	Human Resources and Talent Acquisition
External partners:	Department of Education

Actions: Program/Activity/Tactic/Policy	**Organization**	**Lead**
Career Awareness through participation in: • High school teacher externship pilot • High school career fairs • Windward Mall farmer's market • Opportunity awareness • Military collaborations • Kaka'ako job fair • Social media campaigns	Department of Education	Workforce Development Coordinator
	Adventist Health Castle	Mike Glemser, Talent Acquisition Manager
	Adventist Health Castle	Kylee Tano, Marketing and Communications Manager

REPORTING: 2024 Community Health Implementation Strategy (CHIS) Year Two

YEAR 2 CHIS ACTIVITIES	***Quantitative Data*** *Activity count during last quarter*	**Qualitative Narrative-** 1-2 sentences or bullet points summarizing the major events or actions related to each activity and Record AH Assoc. Names/Time

FY 2024 SUMMARY:

In 2024, Adventist Health participated in 11 events that created awareness for career opportunities at Adventist Health Castle including:

- 2/22/2024, Kaneohe Marine Base, Career Speaking
- 2/27/2024, Adventist Health Castle - Auditorium, Hiring Event
- 3/5/2024, Kailua High School, Healthcare Association of Hawaii Partnership
- 3/28/2024, Key Project, Job Fair
- 4/3/2024, Brigham Young University -Hawaii, Career Fair
- 4/5/2024, Joint Base Pearl Harbor/Hickam, Hiring Event
- 4/17/2024, Chaminade University, Career Fair
- 5/17/2024, Schofield Barracks, Employment Readiness Program Career Fair
- 8/8/20204, Kapiolani Community College, MA Presentation
- 2/2024 & 11/2024: Adventist Health Castle Hiring Events

STRATEGY THAT CHANGED DURING THE YEAR:

After a successful Teacher externship in the previous year, no further externships were conducted at Castle. However, the model of the teacher externships (teachers visiting employers) to make teachers more comfortable and knowledgeable about healthcare when discussing careers with students, was further adapted by other workforce initiatives and employers during this year.

Adventist Health Castle ADDRESSING HIGH PRIORITY: HOUSING

Goal	Establish partnerships utilizing community healthcare coordinators to connect the homeless and those with housing instability with existing services and programs that lessen financial burden and facilitate available resources between client and organization.

Strategy 1:	Collaborate through community partnerships that focus on efforts to assist in housing stability. The existing efforts will engage in resources available to assist in disparities that include but are not limited to financial assistance, government assistance, workforce development, access to care and food security services.
Population served:	Those experiencing financial hardship
Internal partners:	Adventist Health Castle Community Outreach Hui, Adventist Health Castle Case Management, Adventist Health Castle Education and Training, and Castle Health Group
External partners:	Castle Foundation, Council of Native Hawaiian Advancement, KEY Project, Weinberg Village, Waimānalo Health Center, Catholic Charities, Hui Mahiai, Partners in Care, and The Institute for Human Services

Actions: Program/Activity/Tactic/Policy	**Organization**	**Lead**
• Integrate services with community outreach and case management along with external community partners. • Maintain and track responses and direct them to identified community resources as appropriate.	Adventist Health Castle Community Outreach Hui	Tiffany Ijima, Outreach Manager
	Adventist Health Castle	Pamai Freeman, Care Management Manager
	Castle Foundation	Terry George, President
	Castle Health Group	Tiffany Attwood, Castle Health Group Director
	Council of Native Hawaiian Advancement	Atalina Pasi, Community Navigator
	KEY Project	Desiree Martinez, Impact Coordinator
	Weinberg Village Waimānalo	Destiny Pakele, Site Manager
	Catholic Charities	Naia Turner, Outreach Coordinator
	Waimānalo Health Center	Dani Arias, Outreach Coordinator

REPORTING: 2024 Community Health Implementation Strategy (CHIS) Year Two

YEAR 2 CHIS ACTIVITIES	***Quantitative Data*** *Activity count during last quarter*	**Qualitative Narrative-** 1-2 sentences or bullet points summarizing the major events or actions related to each activity and Record AH Assoc. Names/Time

FY 2024 SUMMARY:

In 2024, Adventist Health accomplished the following programs/activities.

- Implemented online database with KEY Project for FindHelp.org. KEY Project Find Help by findhelp - Search and Connect to Social Care
    - Reached 930 community members through 32 outreaches

- Created and implemented a pipeline for both current and new associates to access resources for financial, community, and social hardships.
    - Assisted 50 associates through pipeline efforts
- Collaborated with internal educational training programs promoting both clinical and non-clinical based careers to the community.
    - Partnered with the Adventist Health Castle Community Outreach Hui and Education and Training team to implement training cohorts:
        - Acute Care Nursing Assistants: 3 Cohorts, 13 Graduates
        - Medical Assistants: 1 Cohort, 3 Graduates
        - Mental Health Techs: 1 Cohort, 3 Graduates
        - Total: 19 Graduates
        - Registered with the University of Hawaii system to provide 1 Medical Assistant cohort, and 1 Acute Nursing Assistant cohort for 2025.
    - Provided financial support to interns hired through the Adventist Health Castle Workforce Readiness Program.
        - Assisted 8 interns through their internship period
- Provided financial, hiring, and community services to 35 community members to assist in obtaining a full-time position at Adventist Health Castle.
- Enrolled and graduated a total of 78 community members from employability and technical skill courses hosted, arranged, or referred by Adventist Health Castle Community Outreach Hui.
    - Collaborated with KEY Project to implement 12 training sessions:
        - ERVSAFE Food Handler Training: 2 sessions
        - HPD Academy Preparation: 1 session
        - Personal Caregiver Certification: 1 session
        - CDL 101 Overview: 2 sessions
        - SLC Public Speaking Training: 6 sessions
    - Hosted 1 Acute Care Nursing Aid Workshop.
    - Provided one on one resume building, and application assistance training.
- Established quarterly efforts with Hui Mahiai and Weinberg Village providing workforce and social services to residents.
- Completed outreaches to promote jobs available, job training, job requirements, job skills, community colleges in development, housing stability services, support services and Workforce Readiness Program.
    - Connected with 1165 community members through 32 outreaches
    - Total of 161 community members supported
- Collaborated with Adventist Health Castle Case Management with providing social services for patients at Adventist Health Castle.
    - Supported 10 patients with referrals to food security and housing stability resources.

Adventist Health Castle ADDRESSING HIGH PRIORITY: MENTAL HEALTH

Goal	Provide access for community and state of Hawai'i mental health needs.

Strategy:	Increase and improve access to inpatient behavioral health services
Population served:	State of Hawai'i with a primary focus on Windward O'ahu
Internal partners:	Adventist Health Castle Chief Nursing Officer, Chief Medical Officer, Chief Finance Officer, Medical Directors of Emergency Department and Behavioral Health, Castle Health Group leadership and Adventist Health Castle clinic leadership
External partners:	Neighborhood boards, Kaiser Permanente Moanalua Medical Center, Kahuku Medical Center and Pali Momi

Action: Program/**Activity**/Tactic/Policy	**Organization**	**Lead**
• Improve the transfer process — making Adventist Health Castle the first call for transferring hospitals. • Track transfer data and performance related goals of increasing speed and number of cases accepted to Adventist Health Castle Behavioral Health services unit. • Goal to improve average turnaround time to <30 minutes. • Data tracking has already started with Kaiser Permanente Moanalua Medical Center. Expand data tracking to Kahuku Medical Center	Adventist Health Castle	Robert Smitson, Chief Medical Officer; Kris Clark, Patient Care Executive; and Amy Naylor, Director of BHS
	Kaiser Permanente Moanalua Medical Center Emergency Department	Rayne Soriano, Regional Director of Operations and Nursing Practice
	Kahuku Medical Center Emergency Department	Andrea Moralez, Chief Nursing Officer
	State of Hawai'i Mental Health Emergency Worker (MHEW) Workgroup	Amy Naylor, Adventist Health Castle, MHEW Representative
	Hawai'i Department of Health	Courtenay Matsu, Medical Director

REPORTING: 2024 Community Health Implementation Strategy (CHIS) Year Two		
YEAR 2 CHIS ACTIVITIES	***Quantitative Data*** *Activity count during last quarter*	**Qualitative Narrative-** 1-2 sentences or bullet points summarizing the major events or actions related to each activity and Record AH Assoc. Names/Time
FY 2024 SUMMARY: Provide a brief description of accomplishments on this CHIS strategy in the last year		

- Engaged and created partnerships with Kaiser Permanente Behavioral and Social Work departments to improve patient flow and Emergency Department referrals.
- Maintained and continued community collaborative meetings with members from key stakeholders in the community such as the state legislature, NAMI, Patient self-help, Poailani, Hina Mauka and former Department of Health.
- Collaborated with Institute of Human Services to expand mental health services for homeless through meetings with AHCS social workers and IHS case managers.
- Maintained and continued community partnerships with Adventist Health Castle Community Outreach through presence at community events.
- Primary Sponsor of the annual Hawaii NAMI conference and participated in annual NAMI Walk where we strengthened our relationship with other mental health entities and hospitals.
- A report was developed to keep track of provider transfer times from ED intake to BHS unit. The report shows the average amount of time it takes from Psychiatric assessment to In-patient admission is 49 minutes.

STRATEGY THAT CHANGED DURING THE YEAR:
There were many successes including partnerships with the Kaiser hospital, the Hawaii Department of Health, and collaborative negotiations with legislative staff. Collaboration and education BHS hosted meetings have started with community programs that will help bring Behavioral Health Services discharging patients' better outcomes in the community.
Adventist Health Castle in The News
NAMI Hawaii State Conference – National Alliance on Mental Illness Hawaii

Adventist Health Castle ADDRESSING HIGH PRIORITY: MENTAL HEALTH

Goal	Evaluate additional behavioral health services that are not limited to detoxification and telehealth psychiatric services.

Strategy:	Optimize and increase access to behavioral health services
Population served:	State of Hawai'i with the primary focus on Windward O'ahu
Internal partners:	Adventist Health Castle Chief Medical Officer, Chief Nursing Officer, Chief Finance Officer and Adventist Health Castle Business Development Director
External partners:	Insurance payors, service providers and other unidentified partners

Action: Program/Activity/Tactic/Policy	**Organization**	**Lead**
• Evaluate potential needs, abilities to provide services, and sustainability of additional services. • Telehealth psychiatric services and alcohol or opioid detoxification services are not currently available at Adventist Health Castle and have potential as additional services within the behavioral health service line. • Other strategies may also benefit the community but are not identified. • Telehealth psychiatric services for adolescent consults at Adventist Health Castle have recently been deployed within our Emergency Department to address potential adolescent needs we do not have the capability for.	Adventist Health Castle	Dr. Robert Smitson, Chief Medical Officer and Kris Clark, Patient Care Executive Derek Dickard, Business Development Director

REPORTING: 2024 Community Health Implementation Strategy (CHIS) Year 2

YEAR 2 CHIS ACTIVITIES	***Quantitative Data*** *Activity count during last quarter*	**Qualitative Narrative-** 1-2 sentences or bullet points summarizing the major events or actions related to each activity and Record AH Assoc names

FY 2024 SUMMARY: Provide a brief description of accomplishments on this CHIS strategy in the last year

- Castle inpatient Behavioral Health Unit averaged 17.9 patients per day. Castle inpatient unit assisted approximately 2,883 persons with mental illnesses.

STRATEGY THAT CHANGED DURING THE YEAR:

Focused on improving patient discharge follow up process. The goal was to bring better outcomes in follow up care for mental health services. We began a collaboration with local community organizations to better serve the community's mental health population. This will be an ongoing effort to improve patient satisfaction and community engagement.



Building a healthy community requires multiple stakeholders working together with a common purpose. We invite you to explore how we intend to address health challenges in our community and partner to achieve change. More importantly, we hope you imagine a healthier Hawai'i and work with us to find solutions to create communities that embody well-being.

The purpose of the CHNA was to offer a comprehensive understanding of the health needs in Adventist Health Castle's service area and guide the hospital's planning efforts to address those needs.

The significant health needs were identified through an analysis of secondary data and community input. These health needs were prioritized according to a set of criteria that included the following:

- Alignment with the Adventist Healthmission.
- Use of services, which provide meaningful impact based on our resources and expertise.
- Opportunities to collaborate with community partners that extends beyond healthcare to address root causes.

For further information about the process to identify and prioritize significant health needs, please refer to the Adventist Health Castle CHNA report at the following link: 2022 CHNA-Castle.pdf at **adventisthealth.org/about-us/community-benefit**

Adventist Health Castle is an affiliate of Adventist Health, a faith-based, nonprofit integrated health system serving more than 80 communities on the West Coast and Hawai'i. Vision Adventist Health will be a recognized leader in mission focus, quality care and fiscal strength.

Significant Identified Health Needs

The Adventist Health Community Well-Being team and community partners collectively reviewed all relevant significant health needs identified through the CHNA process. The 2022 CHNA identified 11 priorities across three goals. Throughout the process of research and input gathering for the 2022 CHNA, high priorities emerged and have been explored in depth. However, the remaining priorities were identified by community members and leaders as critical to address. These continued needs are referred to as the "Significant Health Needs" by the IRS in Section 501(r)3.

From this group of 11, several high priority health needs were established for Adventist Health Castle. High priority heath needs were chosen as they had demonstrated the greatest need based on severity and prevalence, intentional alignment around common goals, feasibility of potential interventions, and opportunities to maximize available resources over a three-year period.

Using the criteria mentioned above, we were able to determine which needs were high priority, as compared to those that were significant needs. The High Priority Needs are the focus of the implementation strategy and this accompanying Implementation Strategy, Year Two Update, FY 2024. The remaining significant health needs are not addressed directly but will likely benefit from the collective efforts in this report.

High Priority Health Needs
Access to Care
Financial Stability
Housing (embedded in several identified needs)
Mental Health
Lower Priority Needs that will not be addressed directly by Adventist Health Castle due to limited resources, expertise and feasibility of viable interventions
Work together for Equity & Justice
Strengthen safe families
Prepare for emergencies
Build good food systems
Community cohesiveness
Environment
Invest in teenagers and healthy starts
Shift kapuna care away from "sick care'

Community Health Financial Assistance for Medically Necessary Care Commitment



Adventist Health understands that community members may experience barriers in paying for the care they need. That is why we are committed to providing financial assistance to those who may need support in paying their medical expense(s).

Community members can find out if they qualify for financial aid in paying medical bills by completing a financial assistance application. Applications can be filled out at the time care is received or after the bill has been administered. To access the financial assistance policy for more information or to contact a financial assistant counselor, please visit us at: Adventist Health - Help Paying Your Bill.



Adventist Health Castle
640 `Ulukahiki Street Kailua, HI 96734 (808) 263-5500
https://www.adventisthealth.org/castle/



Thank you for reviewing our Implementation Strategy Year Two Update, FY 2024. We are proud to serve our local community and are committed to making it a healthier place for all. To provide feedback on this community benefit report or other reports referenced, email community.benefit@ah.org. You may also request a copy free of charge.

To review this report as well as out most recent Community Health Needs Assessment and Community Health Implementation Strategy Please visit: https://www.adventisthealth.org/about-us/community-benefit/ or https://www.adventisthealth.org/castle/about-us/community-benefit/